



Presidential Oral History Program

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William J. Clinton Presidential History Project

Briefing Materials

Andrew Friendly

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Prepared by Darby Morrisroe, Research Director
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ANDREW FRIENDLY TIMELINE

PREPARED BY DARBY A. MORRISROE

MILLER CENTER OF PUBLIC AFFAIRS, UNIVERSITY OF VIRGINIA, 10/24/2004

1992

February Andrew Friendly graduates *cum laude* from Middlebury College. (*The New York Times*, 6/20/1999)

Friendly joins Governor Bill Clinton's (D-AR) presidential campaign as a consultant, conducting advance work until the November election.

November Following the election, Friendly continues doing advance work for the transition team in Little Rock, Arkansas.

1993

January Friendly is named Personal Aide to the President.

1994

October Friendly resigns as Personal Aide to the President and replaces Wendy Smith as Trip Director in the Office of Advance and Scheduling. (*The Washington Post*, 10/19/1994)

1997

May Friendly is named Special Assistant to the President and Senior Advisor to Counselor to the President and Special Envoy to the Americas Thomas F. "Mack" McLarty. It is reported that Friendly will advise McLarty on presidential travel and will direct outreach to the private sector and think tanks. (*The Washington Post*, 5/15/1997)

1998

February Friendly leaves the Administration to attend business school at Northwestern University. (*The Washington Post*, 2/4/1998)

TIMELINES

- Andrew Friendly Timeline, prepared by Darby A. Morrisroe, Miller Center of Public Affairs, University of Virginia, 10/24/2004.
- “Bill Clinton - First Term Presidential Travel,” compiled by Kathryn Dunn Tenpas, The Brookings Institution, Washington, D.C.
- Clinton Administration Timeline, prepared by Robbie Robinson, Miller Center of Public Affairs, University of Virginia, 5/30/2002.
- “The Clinton Presidency: Eight Years of Peace, Progress, and Prosperity,” *U.S. National Archives and Records Administration*, <<http://clinton5.nara.gov/WH/Accomplishments/eightyears-02.html>> (6/12/2002).

PERSONAL AIDE TO THE PRESIDENT

- Bradley H. Patterson, Jr., *The White House Staff: Inside the West Wing and Beyond* (Brookings Institution Press; Washington, D.C., 2000) pp. 326-330.
- Lois Romano, “Andrew Friendly, the Boy Next Door to the President, *The Washington Post*, 2/11/1993.
- Julia Malone, “Clinton’s Young Aides Outlive Criticism As They Learn Jobs,” *Times-Picayune* (New Orleans, LA), 2/27/1994.
- Statement by Andrew Friendly, Communication from the Office of the Independent Counsel, Kenneth W. Starr, *H.R. Doc. No. 105-316*, 105th Congress, 2nd Session, 1998, pp. 1195-1197.

TRIP DIRECTOR

- Presidential Visits Abroad: William J. Clinton, *U.S. Department of State*, <<http://www.state.gov/r/pa/ho/trvl/pres/5188pf.htm>> (11/18/2004).
- Bradley H. Patterson, Jr., *The White House Staff: Inside the West Wing and Beyond* (Brookings Institution Press; Washington, D.C., 2000) pp. 326-330.

SENIOR ADVISOR TO THE SPECIAL ENVOY TO THE AMERICAS

- Al Kamen, “Looking South, McLarty Compiles Staff,” *The Washington Post*, 5/14/1997.
- John F. Harris, “President’s Man Recasts U.S. Approach to Hemispheric Neighbors, *The Washington Post*, 10/12/1997.
- John F. Harris, “Clinton Begins First Trip to South America,” *The Washington Post*, 10/13/1997.
- Howard LaFranchi, “Clinton Plays Catch-Up in S. America,” *The Christian Science Monitor*, 10/14/1997.
- Mark Suzman, “Clinton Set on Fast-Track for Trade Deals: Latin American Trip Reinforces President’s Determination to Pursue Issue in Congress,” *Financial Times* (London), 10/20/1997.

ANDREW FRIENDLY SUGGESTED TOPICS

PREPARED BY DARBY A. MORRISROE

MILLER CENTER OF PUBLIC AFFAIRS, UNIVERSITY OF VIRGINIA, 10/24/2004

1992 Campaign and Transition

- How did you come to join Governor Bill Clinton's presidential campaign?
- What were your main areas of responsibility during the campaign? Did these change over time? Describe the campaign's advance operation.
- What were your initial impressions of Governor Clinton? Discuss your observations of and interactions with Governor Clinton during the campaign.
- Discuss your responsibilities during the transition period in Little Rock, Arkansas.

Personal Aide to the President

- Discuss the circumstances surrounding your selection as Personal Aide to the President. Did you have any conversations with the President or anyone else about your role and responsibilities in the position?
- Describe a typical day as Personal Aide. How did your responsibilities change during periods of presidential travel? What were the most challenging aspects of your job?
- Discuss the most important considerations in scheduling Clinton's time. How was staff access to the President managed? Who had direct access to the Oval Office?
- Discuss the organization of Oval Office operations in the Clinton White House.
- Comment on your relationships with other White House staff. With whom did you work most closely? Describe Chief of Staff Thomas F. "Mack" McLarty's management of the White House and relationship with the President.
- How would you characterize President Clinton's personal and management style?
- What were the keys to being a good Personal Aide to Bill Clinton?
- Comment on your observations of Clinton's relationships with his senior advisors, congressional leaders and foreign leaders.
- Discuss any special recollections about the President during your tenure as Personal Aide.
- Comment on your decision to leave the post of Personal Aide to the President.

Trip Director

- Describe your responsibilities as Trip Director in the Office of Advance and Scheduling.
- Discuss the process by which domestic trips were arranged and carried out. What was your role during the trips? Comment on the unique challenges presented in planning foreign trips.
- Discuss any special recollections about the President's travels abroad during your tenure as Trip Director (Middle East, Russia, Korea, Japan, Australia, etc.).
- How did the presidential and congressional elections affect the nature and frequency of presidential travel?
- Were there special personal factors you had to keep in mind in developing trips to the President's satisfaction?

Senior Advisor to the Special Envoy to the Americas

- Discuss your appointment as Senior Advisor to Counselor to the President and Special Envoy to the Americas Thomas F. "Mack" McLarty.
- What were your main areas of responsibility? With whom did you work most closely? What issues and events most occupied your time? Discuss the President's trip to Latin America.
- Why did you decide to leave the Administration?

The Clinton Presidency in Retrospect

- What do you consider your greatest accomplishments during your service in the Clinton Administration?
- What were Clinton's greatest assets as President? Which of his attributes served him best in the presidency?
- What features of Clinton and his presidency were overlooked or misunderstood by the press?
- Comment on the physical and psychological demands the office of the presidency imposes upon its occupant.
- How should the Clinton presidency be viewed in history?